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सचिव एवं महानिदेशक

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Dated the 12<sup>th</sup> January, 2015

Dear Colleagues,

Organization of Conferences, Seminars, Symposia and Workshops is an integral part of R&D process for exchange of views, sensitization and providing continuity of thoughts and ideas. The National Agricultural Research and Education System (NARES) comprising the ICAR Institutes, State Agricultural Universities (SAUs) has been providing a platform for these activities.

However, it has come to the notice of the highest authorities in the System that these events organized by the Institutes, Universities or Societies are becoming too frequent, as also often not focused and not yielding meaningful results and conclusions.

In view of the above, as discussed earlier, focused expert consultations of smaller groups, should take precedence over seminars and symposia. The ICAR funding will be linked to events of absolute importance. You may take necessary action in the matter exercising due diligence in organizing only need-based events.

With regards,

Yours sincerely,

(S. Ayyappan)

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- For follow up*
1. Circulate to all units
  2. [T<sub>2</sub>, T<sub>3</sub>, T<sub>4</sub>, T<sub>1</sub> & AG] - see that this is follow up

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